

## Workshop to Review Draft PFM Reform Compendium



A day-long workshop on the Draft Compendium of Public Financial Management (PFM) Reforms in Bangladesh was held 6 December 2026 at Lakeshore Heights, Gulshan, Dhaka, bringing together senior officials, reform practitioners, and consultants engaged in shaping the country's financial governance systems over the past three decades. The workshop was organized under the Strengthening Public Financial Management Program to Enable Service Delivery (SPFMS), Finance Division, Ministry of Finance.

Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division, attended the workshop as the Chief Guest, while Md. Hasanul Matin, Additional Secretary, Budget and Macroeconomics Wing, Finance Division, attended as Special Guest. The workshop was chaired by Dr. Ziaul Abedin, Additional Secretary (Budget-1) and National Program Director of SPFMS. The welcome speech was delivered by Tanima Tasmin, Program Executive and Coordinator, SPFMS.

Dr. Md. Khairuzzaman Mozumder in his speech said, a compendium of this nature offers several important advantages, primarily by providing verified and official data in a consolidated and accessible format. These milestones of different reform initiatives should be included as case studies, ideally presented in boxed to improve clarity and visibility.

He said, although the draft is promising, there remains scope to improve it further. All related initiatives and complementary reform programs should be reflected to ensure the compendium presents a complete picture of public financial reforms. Institutionalization also remains a critical priority; for example, sustaining and mainstreaming iBAS++ is vital for long-term reform outcomes.

Speaking as Special Guest, Md. Hasanul Matin noted that the draft compendium marks an important step in documenting Bangladesh's Public Financial Management reform history. He emphasized the importance of presenting verified information clearly while capturing the major reform milestones. Appreciating contributors, he expressed confidence that with further refinement, the compendium would become a comprehensive and user-friendly reference for policymakers, researchers, and development partners.

Following the inaugural segment, a technical presentation and review session was conducted by presenters and designated reviewers. The session began with Historical Background of PFM Reforms presented by Mohammad Moniruzzaman, Senior Functional Consultant, iBAS++ Scheme, Finance Division, and reviewed by Muhammad Faruq-Uz-Zaman, Joint

Secretary, Budget-1, Finance Division. The presentation on Committee on Reform in Budgeting and Expenditure Control (CORBEC) was delivered by Md. Ariful Islam, ISC, SPFMS, and reviewed by Ms. Rownak Jahan, Joint Secretary, Budget-2, Finance Division. The Reform in Budgeting and Expenditure Control (RIBEC) segment was presented by Md. Dalim Sarker, ISC, SPFMS, and reviewed by Md. Nazrul Islam, Joint Secretary, Budget-2, Finance Division. The Bank Reform Committee Report 1999 (Khan Committee) was presented by A.K.M. Rahmat Ali Howlader, Consultant, Coordination Scheme, SPFMS, and reviewed by Shihab Uddin Ahmed, Deputy Secretary, Budget-3, Finance Division.

A presentation on the Financial Management Reform Programme (FMRP) was delivered by Md. Rashedul Islam, Consultant, BACS and iBAS++, SPFMS, and reviewed by Urmi Tamanna, Joint Secretary, Budget-5, Finance Division. The subsequent presentation on the Public Money and Budget Management Act 2009 was led by Nasrin Akther, Senior reviewed by Md. Tarikul Islam Khan, Joint Secretary, Budget-4, Finance Division. The 1st PFM Reform Strategy (2007–12) and Action Plan was presented by Dr. Sheikh Touhidul Haque, Senior Consultant, Macro Scheme, SPFMS, and reviewed by Dr. Abdur Rahim, PEC, SPFMS.

Further discussions on the Strengthening Public Expenditure Management Program (SPEMP) included presentations on SPEMP-A by Md. Abdul Kader, ISC, SPFMS, reviewed by Muhammad Anisuzzaman, PEC, SPFMS; SPEMP-B by Md. Tajul Islam, PEC, SPFMS, reviewed by Md. Safiul Alam, Deputy Secretary, Budget-16, Finance Division; and SPEMP-C by Samsuddin Munna, ISC, SPFMS, reviewed by Rafiqul Islam, PEC, SPFMS.

After the lunch break, the session resumed with a presentation on the Public Expenditure Management Strengthening Program (PEMSP 2014–2020) by Md. Rashedur Rahman, ISC, SPFMS, reviewed by Abul Basher Md. Amir Uddin, Joint Secretary, Budget-3, Finance Division. The 2nd PFM Reform Strategy and Action Plan (2016–21) was presented by Ashek Md. Joglul Abedin, ISC, SPFMS, and reviewed by Dr. Md. Fardous Alom, Joint Secretary, Regulation Wing, Finance Division. The presentation on SPFMS (2019–2026) was delivered by Iftekhar Hassan, ISC, SPFMS, and reviewed by Nahid Sultana, Deputy Secretary, Finance Division.