

# Workshop validates reform roadmap for fiscal sustainability and revenue growth



Strengthening Public Financial Management Program to Enable Service Delivery (SPFMS), Finance Division (FD) on 16 June 2026 held a validation workshop on the Public Financial Management Action Plan 2026-31, focusing on fiscal sustainability and resilience as well as revenue mobilization.

The workshop was held at the conference room on the 11th floor of FD, organized by the Scheme on PFM Reforms Leadership, Coordination and Monitoring under SPFMS Program.

Hasan Khaled Foisal, Additional Secretary, TDM and Macroeconomics, FD, attended the event as the chief guest, while Dr. Ziaul Abedin, Additional Secretary, Budget-1, FD and National Program Director, SPFMS Program chaired the session.

The workshop reviewed proposed reform actions under Pillar-1: Fiscal Sustainability and Resilience and Pillar-2: Revenue Mobilization of the PFM Reform Action Plan 2026-31. The discussions highlighted the need for stronger macro-fiscal forecasting, improved fiscal risk analysis, evidence-based budget planning, and better coordination between revenue authorities and the Finance Division.

Dr. Md. Rashedur Rahman Sardar, Deputy Secretary, Macroeconomics-1, Macroeconomic Policy Analysis and Forecasting Section, FD made the keynote presentation on fiscal sustainability and resilience.

Md. Moniruzzaman, Director, Central Intelligence Cell, National Board of Revenue presented the keynote paper on revenue mobilization.

Muhammad Manjurul Hoque, Joint Secretary, Macroeconomics Wing, FD, and PIT Head and Anarul Kabir of the Revenue Policy Section, FD took part as discussants on the fiscal sustainability and resilience session.

Mohammad Faruk-uz-Zaman, Joint Secretary, Budget-1 Section, FD joined the discussion on revenue mobilization.

The action plan on macro-fiscal forecasting and modelling aims to strengthen the Government's capacity to produce forward-looking fiscal projections, develop an integrated macro-fiscal data platform, expand modelling capacity, and establish the Macroeconomics Wing as a central hub for macro-fiscal policy analysis.

The revenue mobilization action plan emphasizes stronger coordination between the National Board of Revenue and the Finance Division, development of a central revenue data warehouse, adoption of common data standards linked with BACS, automated data sharing with iBAS++, and establishment of a Revenue Policy Analytics Unit.

The open discussion session was moderated by Dr. Mahfuza Begum, PEC, SPFMS Program. Mohammad Zakir Hosen, Deputy Secretary, Budget-1, FD, and Ashraful Alam, Deputy Secretary, Macroeconomics-1, FD performed as rapporteurs.

Officials said the validation workshop would help refine the proposed reform actions and ensure stronger institutional ownership of the next phase of PFM reforms. The proposed action plan is expected to contribute to a more resilient, transparent and forward-looking public financial management system in Bangladesh.