PFM roadmap seeks to cut project delays, strengthen procurement transparency

Strengthening Public Financial Management Program to Enable Service Delivery (SPFMS), Finance Division (FD) on 17 June 2026 held a validation workshop on the Public Financial Management Action Plan 2026-31, focusing on public investment management and public procurement reforms.

The workshop was held at the conference room on the 11th floor of the FD under the PFM Reforms Leadership, Coordination and Monitoring Scheme of the Strengthening Public Financial Management Program to Enable Service Delivery.

Md. Hasanul Matin, Additional Secretary, Budget and Law, FD, attended the workshop as the chief guest, while Dr. Ziaul Abedin, Additional Secretary, Budget-1, FD and National Program Director of the SPFMS Program, chaired the session.

The workshop reviewed proposed reform actions under Pillar 4: Public Investment Management and Pillar 7: Public Procurement of the PFM Reform Action Plan 2026-31. The discussions stressed the need for stronger project appraisal, better alignment between public investment and fiscal space, climate-sensitive planning, full adoption of electronic government procurement, and stronger contract management.

Md. Ibrahim Khalil, Deputy Chief, Programming Division, Planning Commission made the keynote presentation on public investment management. His presentation highlighted the need to upgrade project appraisal tools, strengthen the role of the Planning Commission, integrate existing digital PIM platforms, expand the Multi-Year Public Investment Program and build capacity of ministries and divisions for better project preparation and management.

Raunak Jahan, Joint Secretary, Budget-2, FD, and Mohammad Zakir Hosen, Deputy Secretary, Budget-1, FD took part as discussants on the public investment management session.

Md. Mosharraf Hossain, Senior System Analyst, Bangladesh Public Procurement Authority presented the keynote paper on public procurement. The presentation focused on disclosure of procurement information, mandatory use of the e-GP system, updated procurement laws and rules, institutional capacity of BPPA, skilled procurement workforce, sustainable public procurement and stronger contract management.

Shah Yamin-ul Islam, Director and Deputy Secretary, Bangladesh Public Procurement Authority joined the discussion on public procurement.

The action plan on public investment management aims to establish a standard and climate-sensitive appraisal system, reduce cost and time overruns, create a fiscally aligned project pipeline, and develop a fully integrated digital PIM platform. The plan also seeks to strengthen the link between sector strategies, the annual development program, the medium-term budgetary framework and multi-year investment planning.

The public procurement reform plan aims to ensure transparency, accountability, competition and value for money in procurement. It also includes full adoption of e-GP, integration of procurement data with iBAS++, improved contract management, procurement performance dashboards, and capacity building for procurement professionals.

The open discussion session was moderated by Md. Firoz Khan, PEC, SPFMS Program. Md. Rashedur Rahman, ISC, SPFMS Program, and Asheque Md. Jaglul Abedin, ISC, SPFMS Program, performed as rapporteurs.

Officials said the validation workshop would help refine the proposed reform actions and strengthen institutional ownership of the next phase of PFM reforms. They said the reforms under public investment management and public procurement would contribute to greater efficiency, transparency and accountability in the use of public resources.