PFM reforms aim to improve public spending, reduce borrowing risks

Strengthening Public Financial Management Program to Enable Service Delivery (SPFMS), Finance Division (FD) on 18 June 2026 held a validation workshop on the Public Financial Management Action Plan 2026–2031, focusing on strategic resource allocation and treasury and debt management reforms.

The workshop, titled “Validation Workshop on PFM Action Plan (2026–2031)”, was held at the conference room of the FD in Dhaka. The workshop organized by the Scheme on PFM Reforms Leadership, Coordination and Monitoring under SPFMS Program.

Md Hasanul Matin, Additional Secretary, Budget and Law, FD, attended the workshop as chief guest, while Dr Ziaul Abedin, Additional Secretary, Budget-1, FD and National Program Director, SPFMS Program, chaired the event.

The workshop focused on two major pillars of the proposed action plan: Pillar 3, Strategic Resource Allocation, and Pillar 5, Treasury and Debt Management. Officials said the reform agenda aims to strengthen budget discipline, improve allocative and operational efficiency, reduce fiscal risks and borrowing costs, and support long-term fiscal sustainability.

Mohammad Zakir Hossain, Deputy Secretary, Budget-1, FD made the keynote presentation on Strategic Resource Allocation. The session highlighted the need for stronger alignment between government priorities, budget strategy papers, policy frameworks and medium-term budget planning. The discussion also emphasized equity and poverty alleviation as key priorities in allocating limited public resources.

Mohammad Faruk-uz-Zaman, Joint Secretary, Budget-1 Branch, FD and Muhammad Abul Kasem, Joint Secretary, Budget-7 Branch, FD took part as discussants.

Mohammad Rashedul Amin, Joint Secretary, Debt Management, FD presented the draft action plan on Treasury and Debt Management. The presentation identified several reform priorities, including the establishment of a Single Debt Management Office, full automation of national savings instruments, development of a debt management system, stronger cash forecasting, expansion of the Treasury Single Account, and improved governance of government financial assets.

The treasury and debt management reform plan also includes measures to develop the domestic debt market, introduce alternative debt instruments, strengthen contingent liability risk management, improve non-tax revenue performance, and enhance government support and monitoring of public-private partnership projects.

Mehedi Masuduzzaman, Joint Secretary, Debt Management Branch, FD joined the session as discussant.

An open discussion was moderated by Dr Abdur Rahim, PEC (Additional Secretary), SPFMS Program.

Md Ariful Islam, ISC, SPFMS Program, and Md Anisur Rahman Bali, Senior Assistant Secretary, Budget Branch-3, FD, performed as rapporteurs.

Speakers at the workshop said that effective implementation of the PFM Action Plan would help Bangladesh improve public expenditure management, strengthen fiscal resilience, and ensure better use of public resources for service delivery.

The draft action plan under the PFM Reform Strategy 2025–2030 seeks to build a more transparent, automated and accountable financial management system by linking budget planning, debt management, cash management, financial asset governance and revenue mobilization with national development priorities.