

**Scheme on Strengthening the Capacity of Treasury and Debt Management wing of  
Finance Division**

**Strengthening Public Financial Management Reform to Enable Service Delivery  
(SPFMS)**

Finance Division, Ministry of Finance

**Workshop on**

**Non-Tax Revenue(NTR) and Non-NBR Revenue Collection Targets**

- Chief Guest : Dr. Md. Khairuzzaman Mozumder  
Secretary, Finance Division
- Special Guest : Ms Bilquis Jahan Rimi  
Additional secretary (Budget-1) & NPD SPFMS, Finance Division
- Chairperson : Dr Mohammad Abu Yusuf  
Additional Secretary (Admin, Planning & TDM), Finance Division
- Date : 18 August 2025
- Venue : Mini Conference Room, Level-11, Building-11, Bangladesh Secretariat,  
Dhaka
- Participants : Officers of Different wing of Finance Division

A workshop on “on “Non-Tax and Non-NBR Revenue Collection” held at the Finance Division on 18 August 2025” was organized by the scheme on Strengthening the Capacity of the Treasury and Debt Management Wing of the Finance Division under the Strengthening Public Financial Management Program to Enable Service Delivery (SPFMS).

Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division attended the program as chief guest. The workshop was chaired by Dr. Mohammad Abu Yusuf, Additional Secretary (Administration, Planning & TDM) of the Finance Division. The keynote paper was presented by Joint Secretary (NTR) Shahana, with discussants including Joint Secretary Md. Nazrul Islam (Admin-1 Branch) and Joint Secretary Kowser Nasrin (Expenditure Management Branch-1).

During the workshop, Chief guest has called for urgent measures to bridge existing gaps in Non-Tax Revenue (NTR) and Non-NBR revenue collection in order to accelerate fiscal mobilization. He also emphasized the need to build a comprehensive revenue database and called for stronger inter-ministerial coordination.

Reviewing the status of NTR and Non-NBR collection, participants pointed out challenges including discrepancies between targets and actual receipts, difficulties in identifying institutional contributions due to the absence of institution-based codes, and mismatches between institutional and economic codes leading to reporting errors. Limited access to ministry- and division-wise collection data through the iBAS++ system was also cited as a major obstacle

To address these shortcomings, the Finance Division has planned several measures: issuing semi-official letters to all ministries, holding nationwide workshops, developing a real-time A-Challan dashboard, and automating revenue processes in top-earning ministries.

*Pictures from the Event*



Picture: 01



Picture: 02



Picture: 03